

**Center for Public Policy and Governance at  
FORMAN CHRISTIAN COLLEGE  
(A Chartered University)**

**Program Design for Policy, Institutional, and Regulatory Reform in the City  
of Lahore**

**Terms of Reference**

**Job Title:** Consultant for Analyzing Trade Friendly, Trade Restrictive and Employment Practices in Lahore

**Background of the Project**

Centre for public policy and governance has received USAID grant to undertake research for the project entitled *Program Design for Policy, Institutional, and Regulatory Reform in the City of Lahore*. The main outcome of the project is to prepare Lahore Vision 2035. The project was designed with reference to the Integrated Strategic Development Plan for Lahore Region 2035 (IDSP-35) of the Lahore Development Authority (LDA). It was conceived to lend support to the LDA with independent research on urban policies relevant for Lahore.

Initially the project was entitled Lahore Vision 2035. However after due deliberation and consultation, the title of the project has been reworked as *Program Design for Policy, Institutional, and Regulatory Reform in the City of Lahore*.

In order to accomplish the objective of the project, the CPPG seeks to recruit Consultants who will be responsible for research and planning regarding:

- 1) Governance and Management of Lahore
- 2) Transport Planning in Lahore
- 3) Water Supply, Sewerage and Waste Management
- 4) Real Estate Markets in Lahore including Land Use, Building Control and Zoning in Lahore
- 5) Trade Friendliness

The current ToR invites CVs of the trade sector experts. The incumbents must be well acquainted with current issues regarding trading activities in Lahore and work towards improving the trade sector and making Lahore a trade friendly city

**Main Objective of the Assignment**

Develop a vision for making Lahore a trade friendly city

## **Duties and Responsibilities**

### *Scope of work*

- Develop a research design to investigate trade friendliness and trade restrictive practices of provincial and local governments in Lahore
- Identify major trends in trade and employment in Lahore by investigating traders and the government officials dealing with trade and employment. The key departments include revenue, excise and taxation, labor department, and Lahore development authority
- Collect trade unions, trade union leaders, and Chamber of Commerce and Industry of Lahore views on making Lahore a trade friendly city
- Identify key areas of employment generation in Lahore
- Identify Lahore's trade linkages with other cities in Punjab; suggest ways to improve trade linkages
- Comment on Lahore development authority's commercialization policy; suggest measures to reform it for the purposes of encouraging trade and employment

## **Expected outcomes from Consultancy/ reports and deliverables**

The main outcome of the assignment would be a position paper (between 12, 000-15, 000 words) on governance and management of Lahore. The other deliverables include the following.

- A research design to investigate trade and employment
- A short paper on the major themes of trade and employment
- A short paper on the trade friendly and trade restrictive practices in Lahore
- A short document on the vision of encouraging trade in Lahore
- A short document providing policy measures on improving Lahore's trade linkages with other cities in Punjab

## **Assignment Period**

08 Months (August 2013-March 2014)

## **Terms of payment**

Negotiable. Commensurate with incumbent's experience.

## **Competencies**

- Familiarity with trade practices
- Knowledge of trade related laws, and taxes
- Previous experience of commercialization policy in Lahore
- Experience of using data mining techniques
- Experience of real estate markets, economic and political analyses of

## **Required qualifications and experience**

The potential candidate must possess the following:

- Post-graduate degree in social sciences, economics, planning, management or relevant field. Advanced degree in the relevant field would be an advantage;
- Experience with government departments and familiarity with relevant literature and national policies;
- At least 10 years of experience in the area that can be considered relevant for planned activities.
- Excellent facilitation and interpersonal skills;
- Fluency in spoken and written English;
- Proficiency in computer applications, including the internet, presentation software, database applications;
- The ability to work effectively as part of a multidisciplinary team; and
- Experience of working in Lahore.

**Type of Position:** Consultancy

**Location:** Center for Public Policy & Governance, FC College, Lahore

**Deadline for application: 25 August 2013**