

**Center for Public Policy and Governance at  
FORMAN CHRISTIAN COLLEGE  
(A Chartered University)**

**Program Design for Policy, Institutional, and Regulatory Reform in the City  
of Lahore**

**Terms of Reference**

**Job Title:** Consultant for Water, Sanitation & Solid Waste Management in Lahore

**Background of the Project**

The Center for Public Policy and Governance has received USAID grant to undertake research for the project entitled *Program Design for Policy, Institutional, and Regulatory Reform in the City of Lahore*. The main outcome of the project is to prepare Lahore Vision 2035. The project was designed with reference to the Integrated Strategic Development Plan for Lahore Region 2035 (IDSP-35) of the Lahore Development Authority (LDA). It was conceived to lend support to the LDA with independent research on urban policies relevant for Lahore.

Initially the project was entitled Lahore Vision 2035. However after due deliberation and consultation, the title of the project has been reworked as *Program Design for Policy, Institutional, and Regulatory Reform in the City of Lahore*.

In order to accomplish the objective of the project, the CPPG seeks to recruit Consultants who will be responsible for research and planning regarding:

- 1) Governance and Management of Lahore
- 2) Transport Planning in Lahore
- 3) Water Supply, Sewerage and Waste Management
- 4) Real Estate Markets in Lahore including Land Use, Building Control and Zoning in Lahore
- 5) Trade Friendliness

The current ToR invites CVs of the Water, Sanitation & Solid Waste Management experts. The incumbents must be well acquainted with current state of the Water, Sanitation & Solid Waste Management.

**Main Objective of the Assignment**

Develop vision for Water, Sanitation & Solid Waste Management in Lahore which is inclusive, participatory and equitable.

## **Duties and Responsibilities**

### *Scope of work*

- To help the project understand the linkages, connections and relations among water, sanitation and solid waste management themes and will treat them as an integrated area of study. He/she will also analyze that why public agencies are disconnected to each other and if this phenomenon persists; what can be the implications of this disconnection
- To analyze public private partnership practices in water and sanitation sectors; if there are any examples where PPP succeeded or failed and if not; then how this can be made part of this sector to make it more cost effective, efficient and replicable in other sectors of development
- To comment on community participation initiatives which have been introduced till now in the development of water, sanitation and solid waste management projects/schemes. If is it so; what are the best examples/models or any failure practices in the context of Punjab and or in Lahore? Will also suggest measures to replicate the future projects/schemes on the basis of already successful models and the lessons learned from these initiatives; so that a refined model could be incorporated in the master planning of Lahore for the benefits of already deprived and under-serviced areas of Lahore.
- To suggest ways to adopt environment friendly practices in designing, maintaining, developing and operating water, sanitation and solid waste management schemes/projects? What are the barriers and how these can be overcome?
- To assess the ongoing reforms of WASA, Lahore
- Assessment of water deprived areas where no water supply is provided and where it is provided; is it safe from the pollutants? To suggest and recommend the ways to operate and maintain existing, ongoing and future water supply schemes.
- To assess WASAs next five year plan to operate, maintain and develop the water, sanitation and drainage infrastructure of Lahore in the context of rising population, the development of new housing schemes, plazas and integration of DHA, Cantonment Board and model town
- To critically analyze WASA's allocation and LWMC in City District Government Budgets keeping in view the previous allocations in the District Government system and in the current scenario and also devise a comprehensive strategic plan for the future intervention
- To assess of LWMC performance separately and a comparison of former SWM Department in the umbrella of City District Government of Lahore
- To suggest ways to integrate Lahore Waste Management Company (LWMC), Water and Sanitation Agency (WASA), Lahore Development Authority (LDA), City District Government of Lahore (CDGL), Directorate General Katchi Abadies and Urban Improvement (DG-KA&UI) and Tehsil Municipal Administration (TMAs) of Lahore in augmenting water, sanitation and solid waste management services

## **Expected outcomes from Consultancy/ reports and deliverables**

The main outcome of the assignment would be a position paper (between 12, 000-15, 000 words) on governance and management of Lahore. The other deliverables include the following.

- Inception report on the existing situation of water and sanitation in Lahore with all the aspects covered in the scope of work
- Interviews to be conducted with public and private entities and different stakeholders including the officials of WASA, HUD&PHED, LWMC, TMAs, EPA etc
- Drafting two papers on existing water and sanitation situation and future prospects in the context Lahore Metropolitan Region
- Final submission of two thematic papers on the subject
- A short water, sanitation and solid waste management vision document

## **Assignment Period**

08 Months (August 2013-March 2013)

## **Terms of payment**

Negotiable. Commensurate with incumbent's experience.

## **Competencies**

- Familiarity with the legal framework and policies in water, sanitation and solid waste management
- Familiarity with the best practices in water, sanitation and solid waste management
- Experience of working for the reforms of drinking water, sanitation and solid waste management
- Strong knowledge of the intersections of water, sanitation and solid waste management

## **Required qualifications and experience**

The potential candidate must possess the following:

- Post-graduate degree in social sciences, economics, planning, management or relevant field. Advanced degree in the relevant field would be an advantage;
- Experience with government departments and familiarity with relevant literature and national policies;
- At least 10 years of experience in the area that can be considered relevant for planned activities;
- Knowledge of the existing situation of Water and Sanitation (WATSAN) with regard to their coverage and inequity; knowledge of the working mechanism of Public Health

Engineering Department, Water and Sanitation Agency, Lahore Waste Management Company, Tehsil Municipal Administrations, and Local Government Department

- Experience to formulate policy instruments for public and private organizations especially in Punjab with the special focus on water and sanitation sectors
- Excellent facilitation and interpersonal skills;
- Fluency in spoken and written English;
- Proficiency in computer applications, including the internet, presentation software, database applications;
- The ability to work effectively as part of a multidisciplinary team; and
- Experience of working in Lahore.

**Type of Position:** Consultancy

**Location:** Center for Public Policy & Governance, FC College, Lahore

**Deadline for application: 25 August 2013**