

**Center for Public Policy and Governance at
FORMAN CHRISTIAN COLLEGE
(A Chartered University)**

**Program Design for Policy, Institutional, and Regulatory Reform in the City
of Lahore**

Terms of Reference

Job Title: Consultant for Governance and Management of Lahore.

Background of the Project

The Center for Public Policy and Governance has received a USAID grant to undertake research for the project entitled Program Design for Policy, Institutional, and Regulatory Reform in the City of Lahore. The main outcome of the project is to prepare Lahore Vision 2035. The project was designed with reference to the Integrated Strategic Development Plan for Lahore Region 2035 (IDSP-35) of the Lahore Development Authority (LDA). It was conceived to lend support to the LDA with independent research on urban policies relevant for Lahore.

Initially the project was entitled Lahore Vision 2035. However after due deliberation and consultation, the title of the project has been reworked as Program Design for Policy, Institutional, and Regulatory Reform in the City of Lahore.

In order to accomplish the objective of the project, the CPPG seeks to recruit Consultants who will be responsible for research and planning regarding:

- 1) Governance and Management of Lahore
- 2) Transport Planning in Lahore
- 3) Water Supply, Sewerage and Waste Management
- 4) Real Estate Markets in Lahore including Land Use, Building Control and Zoning in Lahore
- 5) Trade Friendliness

The current ToR invites CVs of the urban governance and management experts. The incumbents must be well acquainted with current governance and urban management issues of the citizens and policies and practices relevant to Lahore region.

Main Objective of the Assignment

Develop a vision for urban governance and management in Lahore region

Duties and Responsibilities

Scope of work

- Summarize research on urban governance in Pakistan; identify major themes in and of governance
- Identify governance problems including but not limited to the assessment of the overlaps between provincial and city district government in Lahore
- Look into the debates of City Council Lahore to determine the political response to the governance issues
- Identify major urban management practices across the agencies which provide basic urban services ranging from water and sanitation to land use to transport
- Develop strategies to improve governance components such as participation, transparency and accountability in urban services and development related agencies of provincial and district governments
- Develop a critique of existing mechanisms related to citizens' feedback and suggest ways to embed citizens' feedback to the management of Lahore
- Develop a commentary on City District Government Lahore; and suggest ways to improve CDGL's capacities in planning, service delivery and decision-making

Expected outcomes from Consultancy/ reports and deliverables

The main outcome of the assignment would be a position paper (between 15, 000-20, 000 words) on governance and management of Lahore. The other deliverables include the following.

- Research design to investigate urban governance and management issues in Lahore
- A paper on major governance and management issues
- A paper on embedding citizens' feedback in governance
- Three short papers respectively on governance processes: transparency, accountability and citizens participation in governance
- A short governance and management vision document

Assignment Period

08 Months (August 2013-March 2014)

Terms of payment

Negotiable. Commensurate with incumbent's experience.

Competencies

- Knowledge of comparative literature on good governance
- Have experience in measuring various processes of governance, such as transparency, accountability, responsiveness, and feedback mechanism

- Familiarity with qualitative research methods on governance
- Familiar with local government laws in Punjab
- Good experience with rules of business of government of the Punjab and City District Government Lahore

Required qualifications and experience

- The potential candidate must possess the following:
- Post-graduate degree in social sciences, economics, planning, management or relevant field. Advanced degree in the relevant field would be an advantage;
- Experience with government departments and familiarity with relevant literature and national policies;
- At least 10 years of experience in the area that can be considered relevant for planned activities;
- Excellent facilitation and interpersonal skills;
- Fluency in spoken and written English;
- Proficiency in computer applications, including the internet, presentation software, database applications;
- The ability to work effectively as part of a multidisciplinary team; and
- Experience of working in Lahore.

Type of Position: Consultancy

Location: Center for Public Policy & Governance, FC College, Lahore

Deadline for application: 25 July 2013